PIRELLI

POWER IS NOTHING WITHOUT CONTROL

1H 2026 Results

Milan, July 29th, 2026

POWER IS NOTHING WITHOUT CONTROL

Agenda

Key messages

1H'26: Resilient performance supported by solid execution

- Further strengthening of High Value positioning through market share gains
- Sound profitability sustained across quarters, with price/mix and efficiencies offsetting external headwinds (FX, Middle East impact and US tariffs)
- Cash flow performance in line with business seasonality and FY26 expectations

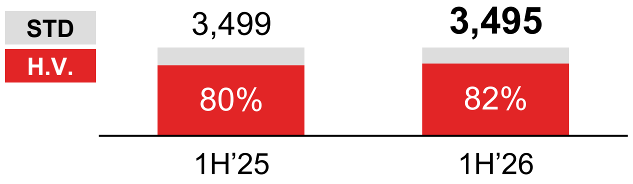
FY 2026 targets confirmed

- Macro backdrop remains challenging amid persistent geopolitical uncertainties
- Demand trends expected to soften in Car production and Standard, while High Value continues to outperform the market
- FY26 targets confirmed, reflecting the resilience of the business model and the effectiveness of management actions

Agenda

1H 2026 RESULTS | Delivering through a challenging environment

NET SALES

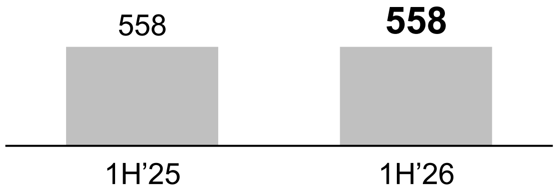


-0.1% YoY

+2.5% organic growth

Sound High Value growth supported by share gains and continuous mix improvement

ADJ. EBIT

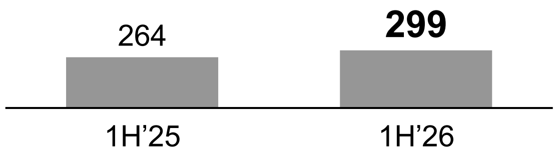


flat YoY

16% adj. EBIT margin flat yoy

internal levers offsetting external headwinds
(FX, Middle East impact & tariffs)

NET INCOME

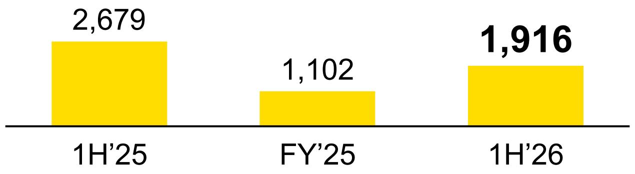


+13.2% YoY

Earnings growth

benefiting from lower financial expenses and higher income from equity participations

NET FINANCIAL POSITION



-€763M YoY

+€148 Net cash flow before dividends and M&A in 2Q’26

1H'26 NFP includes Xushen Tyre (Shenzhou) consolidation impact: €210M JV debt +€47M call option cash out in 2Q’26

1H 2026 SUSTAINABILITY ACHIEVEMENTS | Execution on track across all sustainability pillars

HEALTH & SAFETY

-54%
Accident Frequency Index[1] *vs 1H 2025*

- Continuous index decrease
- Program *Leading Health & Safety Value* ongoing in all plants to sustain structural and proactive safety culture

SCOPE 1+2 EMISSIONS

-13.5% *vs 1H'25*

SCOPE 3 EMISSIONS

Scope 3 emissions on track with 2027 target *(- 28% vs 2018)*[2]

- Progressing towards our target NET ZERO by 2040 (Scope 1+2+3) - SBTi approved

MATERIALS & CIRCULARITY

>70%
Bio-based and Recycled Materials
on best product on the market
P-Zero on supply for JLR

- Advancing **Circular Materials' supply chains** through **partnerships** (Bolder in US for Carbon black[3]- Xingda in China for recycled steel[4] – Pyrum, BASF and Synthos in Germany for synthetic rubber[5])

WATER

-6.7%
Water specific withdrawal[6] **(group)**
vs 1H 25

- Water saving driven by water efficiency projects[7] and electrification of curing presses[8]

1. Frequency Index calculated on 1.000.000 worked hours; 2. This target will be restated to reflect the perimeter change due to consolidation of the Chinese JV Xushen Tyre (Shenzhou) in early 2026; 3.PIRELLI NORTH AMERICA RECYCLING INITIATIVE; 4,PIRELLI DRIVES THE CERTIFICATION OF RECYCLED STEEL FOR TYRES PRODUCTION, PROMOTING THE ISCC PLUS PILOT PROJECT WITH XINGDA; 5. PIRELLI, PYRUM, SYNTHOS AND BASF PARTNER TO TRANSFORM END-OF-LIFE AND SCRAP TYRES INTO RECYCLED MATERIALS FOR NEW PRODUCTS 6. Specific water withdrawal is the amount of water withdrawn (m3) per ton of finished product produced (tyres) in the timeframe considered; 7. In 1H new cooling towers installed, existing cooling towers revamping, water network revamping; plants involved are in Italy, Mexico, Romania; 8. In 1H plants involved are in Europe and China.

Advancing Circular raw-material supply chains

Three partnerships, across key geographies and materials: carbon black, steel and synthetic rubber.

Bolder Industries

Recovered carbon black producer from end-of-life & scrap tyres

CARBON BLACK

- **Scope**: Scaling the use of recovered carbon black derived from end-of-life tyres
- Recognized with Tyre Recycling Foundation’s Value Chain Collaboration Award

xingda

Leading supplier of steel reinforcement materials for tyres

STEEL

- **Scope**: Increasing adoption of ISCC+™recycled steel in tyres across Pirelli's global production network.
- **Pirelli key role** in establishing ISCC PLUS-certified recycled steel for tyre applications

pyrum innovations

Tyre recycling technology company

BASF

Global chemicals company

synthos

Synthetic rubber producer

SYNTHETIC RUBBER

- **Scope:** end-of-life & scrap tyres transformed into ISCC PLUS-certified circular materials, including synthetic rubber, which are reintroduced into new tyre production, ensuring full traceability, performance & quality

Press Releases: .PIRELLI NORTH AMERICA RECYCLING INITIATIVE: PIRELLI DRIVES THE CERTIFICATION OF RECYCLED STEEL FOR TYRES PRODUCTION, PROMOTING THE ISCC PLUS PILOT PROJECT WITH XINGDA: PIRELLI, PYRUM, SYNTHOS AND BASF PARTNER TO TRANSFORM END-OF-LIFE AND SCRAP TYRES INTO RECYCLED MATERIALS FOR NEW PRODUCTS

1H’26 EXECUTION | Strengthening Leadership and navigating market headwinds

HIGH VALUE GROWTH

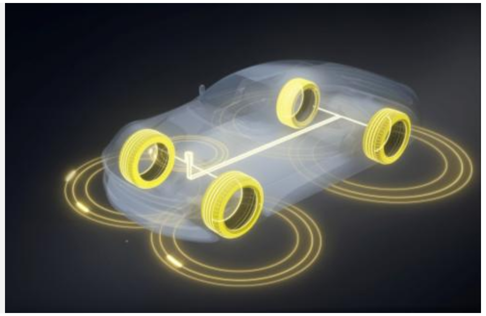
Market share gain across businesses & regions

- Car: expanding OE reach and specialty leadership
- Moto: innovation-driven outperformance

INNOVATION

Technological leadership confirmed:

- Homologation portfolio enriched and new products launch
- Cyber Tyre: industry-leading technology with proven safety benefits in real driving conditions



EFFICIENCY & MITIGATION PLAN

Boosting competitiveness amid external challenges:

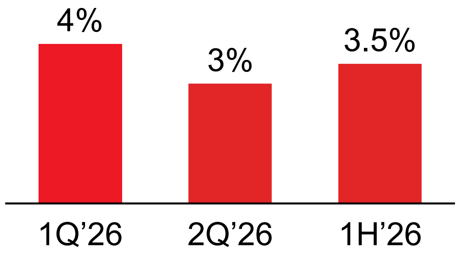
- €81M efficiency gain (54% of FY target)
- Mitigation actions in place, in addition to the efficiency plan, to offset Middle East crisis impact

1H’26 COMMERCIAL PERFORMANCE | Disciplined Value Management

Market share gain in High Value, further Standard exposure reduction in Q2 to safeguard value and profitability

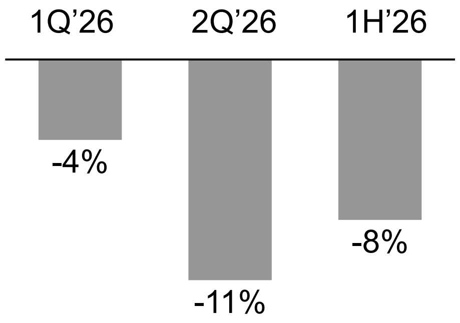
Volumes
YoY growth

HIGH VALUE
(Car + Moto)



- **2Q** reflecting a softer growth of Moto (after a strong 1Q) & **Car OE**
- **Outperformance vs. market** confirmed across channels in both quarters
- **2H'26** performance **to improve,** driven by solid Replacement demand in Europe, recovering trends in North America & resilient demand in China

STANDARD[1]



- **Lower QoQ performance** reflecting a disciplined **value-over-volume** strategy
- **Reduced** exposure to **low-margin products & channels** especially in **LatAm**
- **2H'26** performance expected **to gradually normalize**, though still negative, also benefiting from favorable YoY comparison

1. Including non-core products (e.g. semifinished) and controlled distribution sales.

1H’26 PRODUCT INNOVATION | Strengthening differentiation and future High Value growth

Locking-in future growth through OE

~200 new homologations in 1H

~90% on ≥19” — *with Premium & Prestige OEMs*

~70% Specialties — RUNFORWARD ELECT PNCS

~60% EV[1] — *mainly*

Fitting the most advanced EVs & SUVs

Ferrari LUCE

RIVIAN R2S

Q7 & Q9

Exploiting ELECT technology

Premium SUVs

Car: new products driving HV leadership

- **In 2Q launched Scorpion AS 4 in North America**
  Improved mileage, comfort & control thanks to virtual design
- **8 Victories in tyre tests reflecting technological leadership**
  5 products awarded: *Cinturato C3 & SF3 ; P ZERO R & Trofeo RS*
  SCORPION XTM AT

Auto Bild · Tyre Reviews · AvD · Teknikens Värld · QUE CHOISIR

2 wheels: racing technology for riders

- **Launched METZELER SPORTEC 01 RS**
  Forged in the races, built for the road

- **Launched Cinturato GRAVEL RH and RM**
  Designed to meet demand of racing-oriented gravel riding

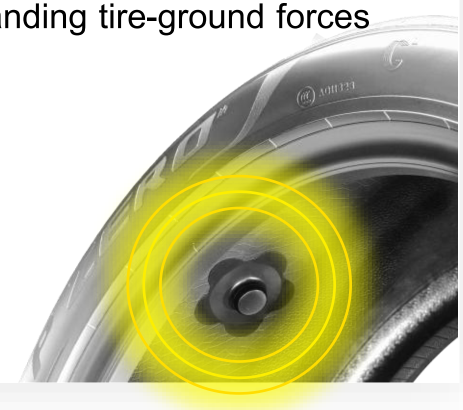
1. BEV+PHEV

CYBER™ TYRE | Showcasing Pirelli's Technology Leadership Through On-Track Test Drives

Exclusive event at Pirelli’s track enabling journalists to experience the safety benefits of Cyber Tyre under demanding conditions

Unique physical sensing capabilities…

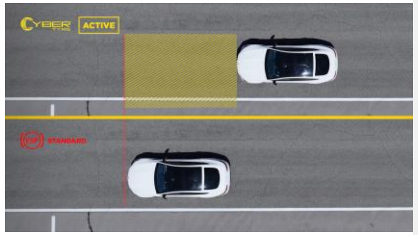
- **Tyre Pressure** — Immediate & accurate direct measurement
- **Tyre ID** — Ensuring the vehicle always uses correct tyre parameters
- **Temperature** — Real-time monitoring improves braking response & safety
- **Accelerations** — Allow understanding tire-ground forces interactions



… tested on challenging conditions

Emergency Braking Test (100-0 km/h)

- **CYBER ON:** -4.91m difference on dry



Fast cornering on wet

- **CYBER ON:** car followed the set trajectory
- **CYBER OFF:** car required demanding steering corrections as it skidded

Aquaplaning

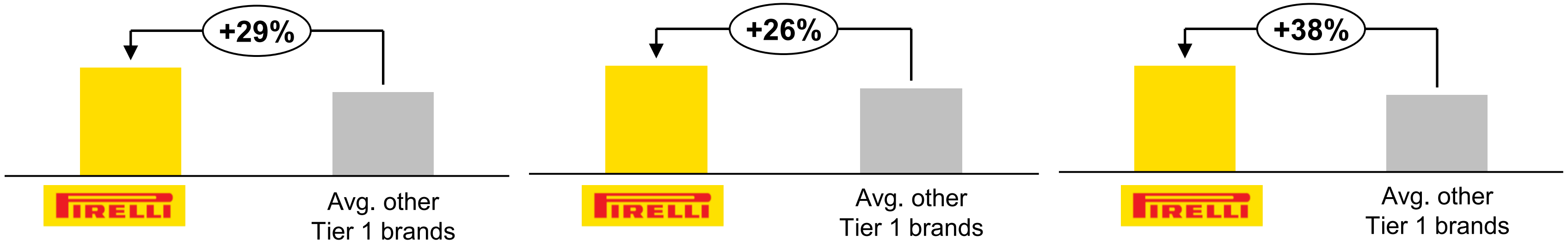
- **CYBER ON:** not even a sign of instability, car remained fully controllable
- **CYBER OFF:** car “floated”, losing steering control and hitting the obstacle

The on-track experience reinforced the perception of Cyber Tyre as a breakthrough technology, delivering tangible benefits and redefining the interaction between the vehicle, the tyre and the road

BRAND | Distinctive positioning, growing global recognition

A unique brand positioning, associated to[1]:

High-Tech | **Prestige** | **Motorsport**



Gaining momentum in the US…

Multi-year partnership with

miami open presented by itaú

One of the most prestigious stages in global tennis

…enhanced through strategic partnerships

Reinforcing brand association to **renowned European competitions and events**

24 Hours of Spa

CROWDSTRIKE 24 SPA

Goodwood Festival of Speed

GOODWOOD FESTIVAL OF SPEED

FORMULA 1 partnership extended through 2028

1. Source: Kantar Brand Tracking for Pirelli – June 2026 – Focus on 18+ Consumers in Europe

TRANSFORMATIVE EFFICIENCY | AI boosting innovation & reshaping industrial cost base

A deep-dive on Virtual Compounder

PIRELLI MAIN PROGRAMS

PRODUCT DESIGN

- **Modularity**
  design for competitiveness to reduce factory complexity
- **Virtualization & Simulation**
  accelerating innovation pace while reducing costs

MANUFACTURING

- **Digitalization**
  IIoT[1] solutions to raise productivity, quality & flexibility
- **Electrification**
  Improving efficiency with curing electrification & B.E.M.S.[2]
- **Automation**
  High tech solutions in finishing, handling & material flow

VIRTUAL COMPOUNDER

- **Generative AI**
  generates & optimizes compound formulations
- **Physics-Informed AI**
  simulates performance before physical testing

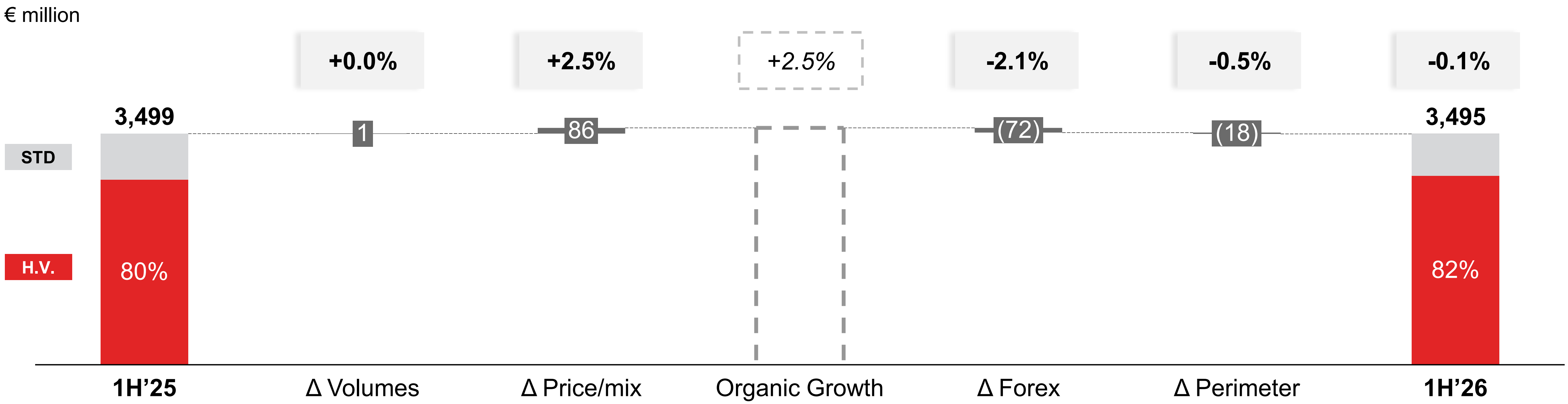
-20% physical prototypes

-30% compound development time

>80% bio-based & recycled materials in flagship products by 2030

1H 2026 Sales bridge

Solid mix contribution, HV confirmed at ~82%. Forex improving quarter-on-quarter



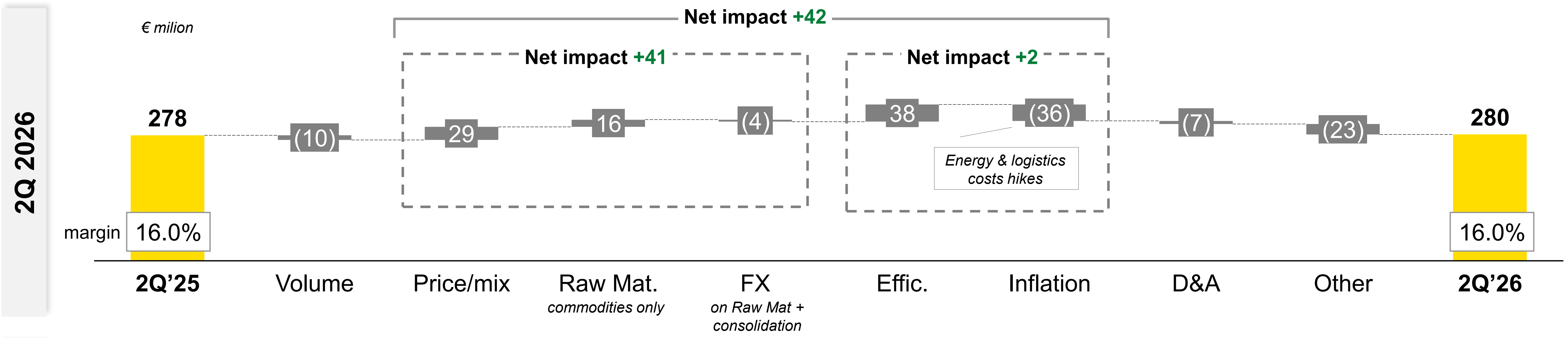
2Q'26	**-1.5%**	**+2.9%**	*+1.4%*	**+0.4%**	**-0.8%**	**+1.0%**

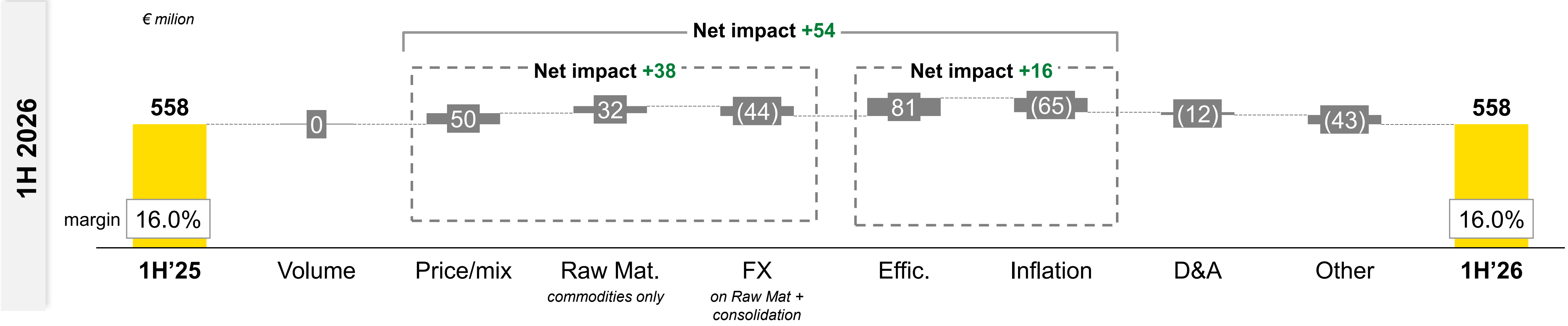
2Q DYNAMICS

- **Volumes:** sustained HV growth in Car & Moto (+3.0%), with accelerated Standard reduction (-8.8% vs. -5.5% in Q1) amid weaker market conditions
- **Price/Mix:** better mix trend vs. Q1, supported by product and regional mix
- **Forex:** q-o-q improvement driven by stronger US$ & related cross currencies
- **Δ perimeter** due to Däckia AB de-consolidation

2Q/1H 2026 Adjusted EBIT

Price/mix and efficiencies more than offsetting the external headwinds (forex, inflation and tariffs)

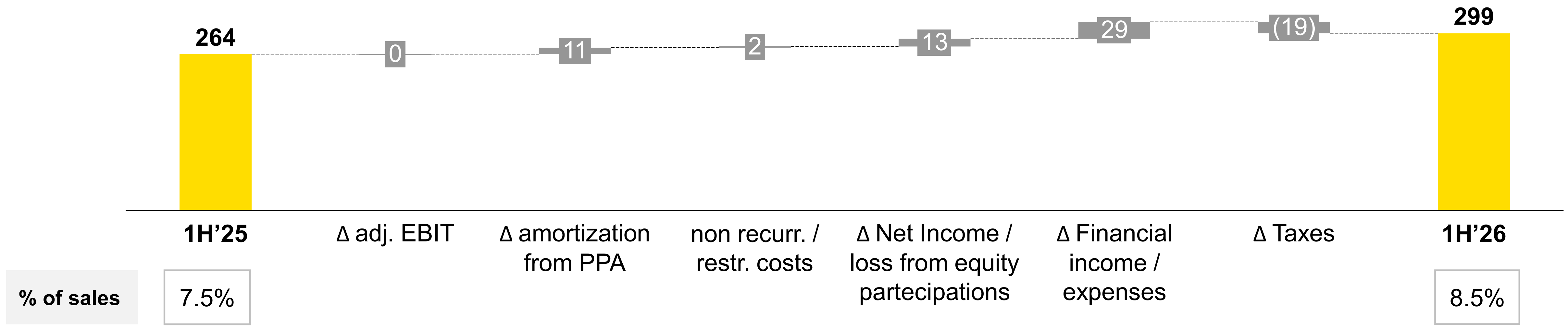




1H 2026 Net Income

Earnings improvement driven by lower financial expenses and higher income from equity participations

€ million

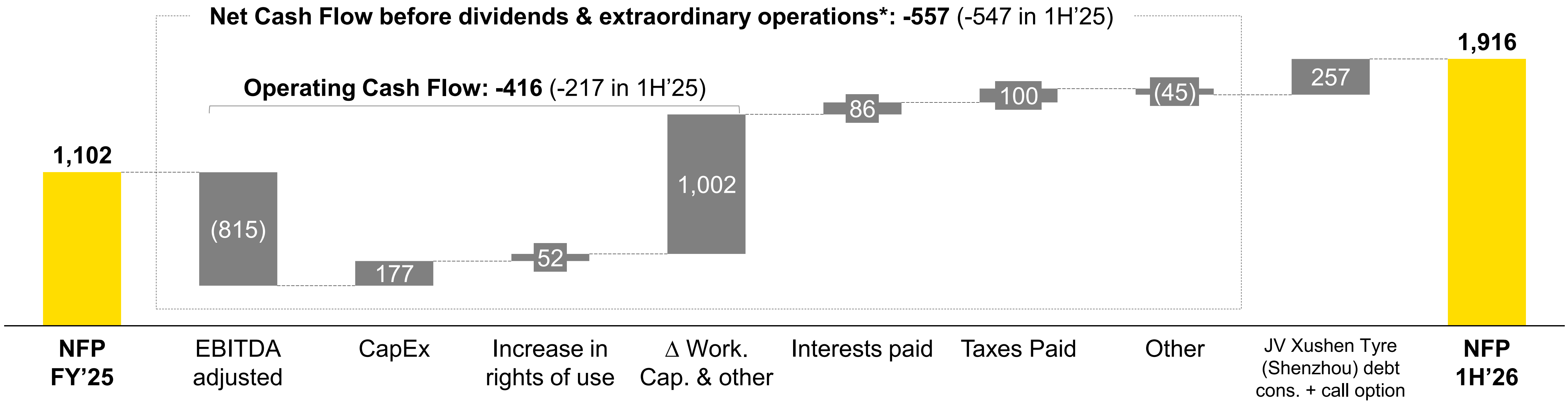


- **Net Income from equity participations** mainly related to 1Q'26 revaluation at fair value of the 49% stake in Xushen Tyre (Shenzhou)
- **Net Financial Charges** decreased YoY to -€94M (from -€123M in 1H'25), driven by a lower cost of debt
- **Tax rate** at 30.0% (vs 29.2% in 1H'25), increasing as expected but benefitting from non-taxable incomes and one-off events

1H 2026 Net Financial Position

Cash flow absorption in line year-on-year, Net Financial Position records JV debt consolidation & call option for ~257M€

€ million



Net Cash Flow before dividends & extraordinary operations*: +148 (+150 in 2Q'25)

2Q'26	(410)	90	17	63	51	48	(8)	47

- **Inventory** at ~22.4% (vs 21.2% in 1H'25) discounting raw materials inflation and "safety stock" building due to the Middle East crisis
- **Receivables** at ~14.5% (vs 13,1% in 1H'25), reflecting business seasonality & some delays related to Middle East
- **Payables** at ~23% on sales. Higher cash absorption due to capex concentration in Q4'25 & Q1'26

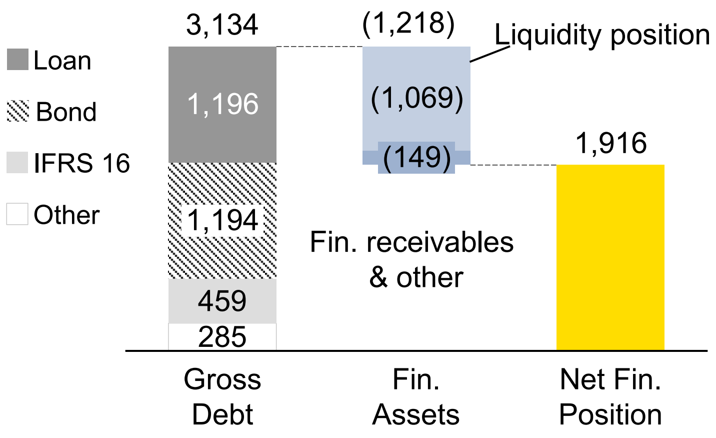
(*) Note: excluding the sale of Dackia AB and JV Xushen Tyre (Shenzhou) debt consolidation & the exercise of the call option

Gross Debt structure as of June 30th 2026

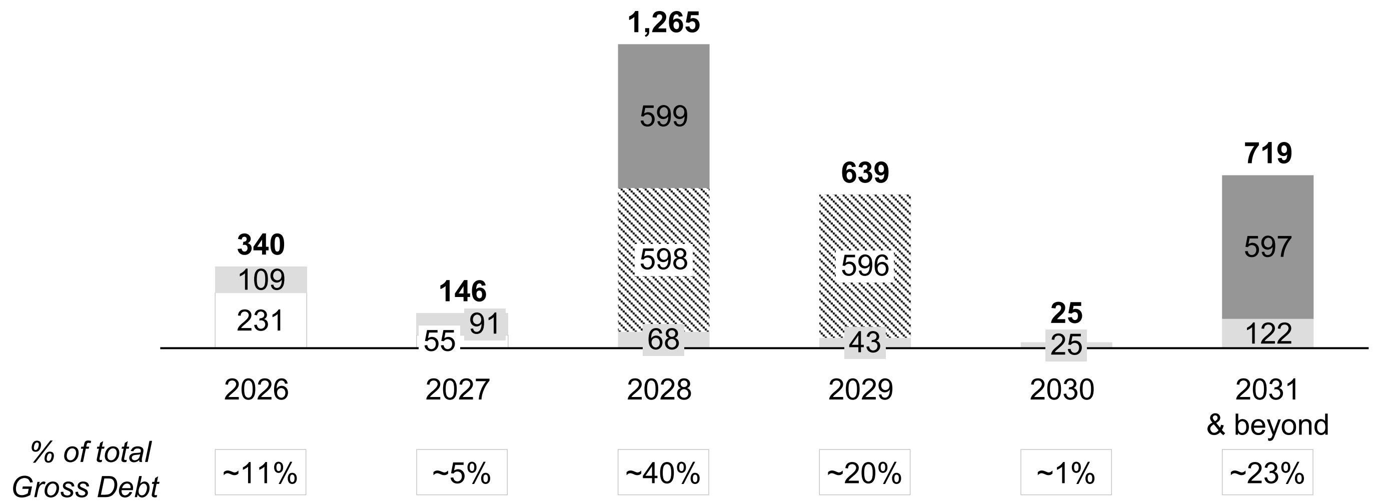
Liquidity margin covering > 3 years of debt maturity, protecting the company in current volatile markets

€ million

Net Financial Position



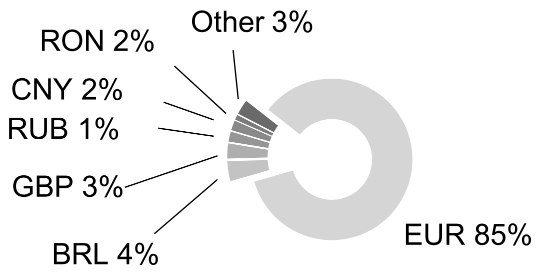
Gross Debt maturity



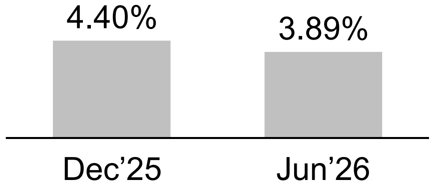
Liquidity profile

Liquidity position[1]	1,069
Committed lines not drawn	1,500
Liquidity margin	**2,569**

Break-down by currency[2]



Cost of debt (last 12 months)



1.Including assets at FV through P&L 2. Based on average gross debt and hedging of intragroup financing

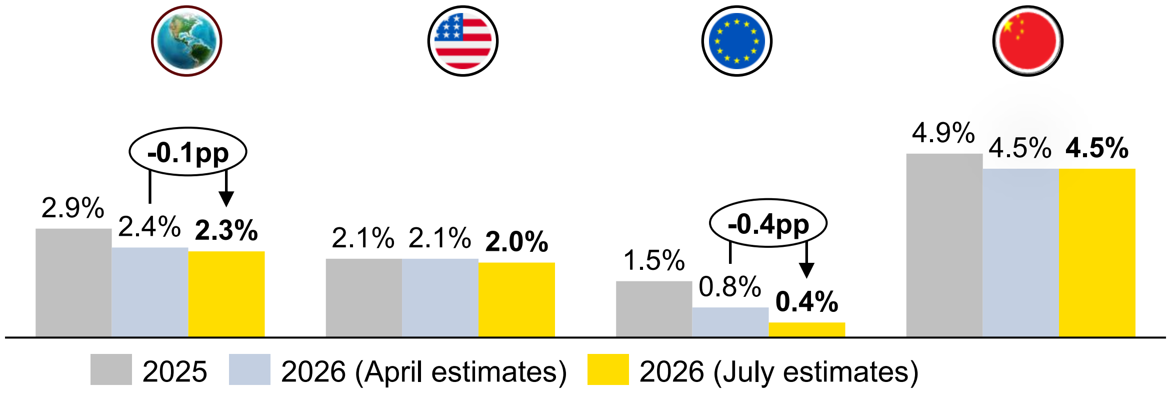
POWER IS NOTHING WITHOUT CONTROL

Agenda

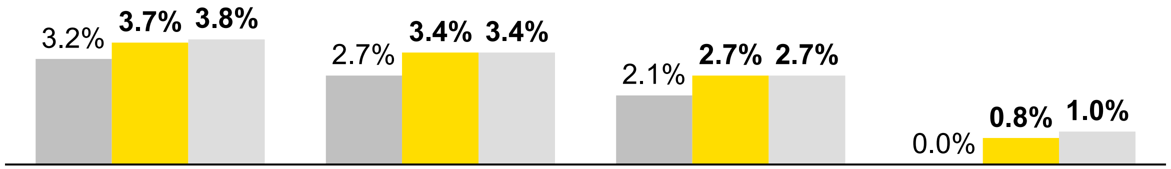
Macroeconomic Outlook update

Ongoing Middle East tensions weigh on global growth, inflation and raw material prices. US GDP remains relatively resilient, supported by AI-related investment, while Europe faces a more pronounced slowdown amid energy-related headwinds.

Real GDP growth

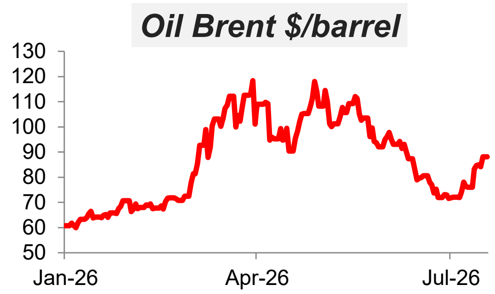


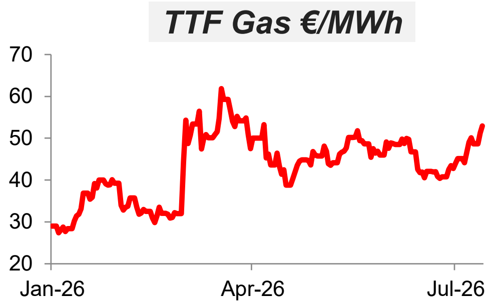
Inflation (CPI)

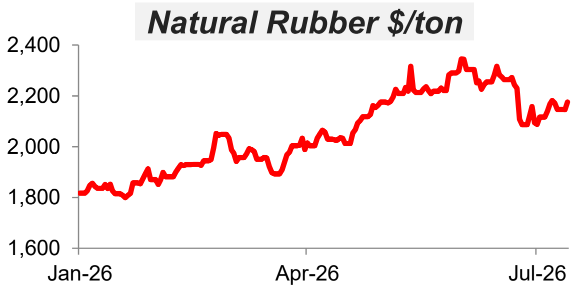


Raw materials

Recent geopolitical tensions triggered a new raw material price spike in July; normalization expected during 3Q'26







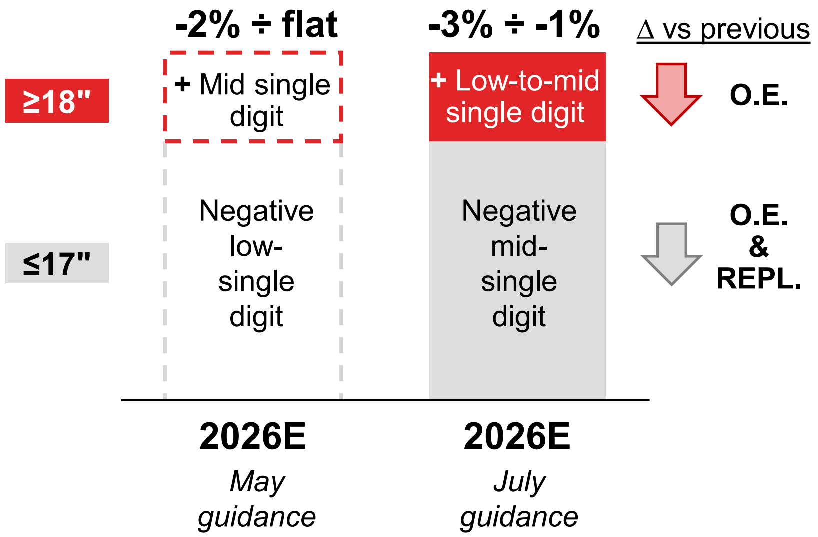
Source: S&P Global Insights July 2026, Bloomberg

Car Tyre Market update

High Value demand confirms its resilience despite challenging macroeconomic environment & weak car production outlook

Global car tyre market

YoY % growth



Car ≥18": mid-single digit growth in Replacement, slightly negative in OE (previous indications positive low single digit)

EU	OE substantially flat, with improving trend in 2H Replacement expected to grow double digit
NA	Flattish OE market Replacement confirms its resilience, recovering from weak 1H
China	Subdued OE demand, discounting lower EVs government incentives Replacement demand remains positive mid single digit

Pirelli expects to outgrow the market, gaining share in High Value, while it keeps on reducing exposure to Standard

2026 Guidance

Drivers updated based on current scenario

€ billion	2025 A	2026 E *July Guidance*
Net Sales	**6.78**	**~ 6.75 ÷ 6.95**
Adj. EBIT Margin	**16%**	**~ 16%**
CapEx *% of sales*	**0.42** *6.2%*	**~ 0.45** *~ 6.5%*
Net Cash Flow *bef. Dividends, conv. Bond and Xushen Tyre (Shenzhou) impact*	**0.58**	**~ 0.5**
Net Financial Position	**1.1**	**~ 1.2**
Leverage *Net debt / adj. EBITDA*	**~0.7x**	**~ 0.75x**

Volumes:
~ +0% ÷ +1%
(old +1% ÷ +2%)

Price/Mix:
~ +2.5 ÷ +3%

Forex & Δ perimeter:
-2.5% ÷ -1.5%
(old -4% ÷ -2%)

2026 targets incorporate the impact of the Middle East conflict, assuming a commodity price progressive normalization in Q3

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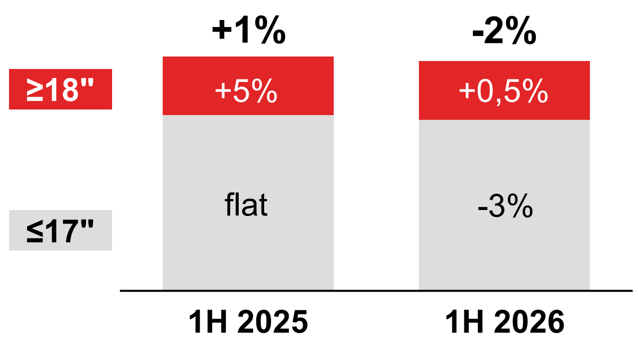
Car Tyre Market 1H 2026

Global car tyre market

YoY % growth



CAR ≥18" HIGHLIGHTS

High value segment continuing to outperform Standard

- **OE:** **-2.5%** due to softer demand in EU and a weaker trend in China
- **RT:** **+2.5%** with a mixed trend by region

EU	OE weak market Replacement double-digit growth supported by higher EV penetration & All-Season volumes
NA	OE broadly stable demand Replacement suffering extreme weather conditions in 1Q and weaker consumer sentiment
China	OE declines mid-single digit affected by reduction in government subsidies Replacement resilient demand, supported by the early stages of the replacement cycle for EV

Economic results summary

€ million	2Q 2026	2Q 2025	Δ YoY	1H 2026	1H 2025	Δ YoY
Net Sales	**1,757.3**	**1,740.0**	***+1.0%***	**3,494.5**	**3,498.6**	***-0.1%***
Organic variation			*+1.4%*			*+2.5%*
adjusted EBITDA[1]	**410.1**	**393.9**	***+4.1%***	**814.5**	**792.9**	***+2.7%***
% of net sales	*23.3%*	*22.6%*	*+0.7 p.p*	*23.3%*	*22.7%*	*+0.6 p.p*
reported EBITDA	**401.1**	**383.6**	***+4.6%***	**794.5**	**771.1**	***+3.0%***
% of net sales	*22.8%*	*22.0%*	*+0.8 p.p*	*22.7%*	*22.0%*	*+0.7 p.p*
adjusted EBIT[1]	**280.4**	**278.5**	***+0.7%***	**557.8**	**558.3**	***-0.1%***
% of net sales	*16.0%*	*16.0%*	*+0.0 p.p*	*16.0%*	*16.0%*	*+0.0 p.p*
reported EBIT	**248.6**	**239.7**	***+3.7%***	**492.2**	**479.6**	***+2.6%***
% of net sales	*14.1%*	*13.8%*	*+0.3 p.p*	*14.1%*	*13.7%*	*+0.4 p.p*
Net income / (loss) from equity investments	1.1	10.2	*-89.2%*	29.1	16.0	*+81.9%*
Financial income / (expenses)	(48.1)	(63.2)	*-23.9%*	(94.1)	(122.7)	*-23.3%*
EBT	**201.6**	**186.7**	***+8.0%***	**427.2**	**372.9**	***+14.6%***
Taxes	(59.4)	(49.9)	*+19.0%*	(128.2)	(108.9)	*+17.7%*
Tax rate %	-29.5%	-26.7%		-30.0%	-29.2%	
Net Income / (loss)	**142.2**	**136.8**	***+3.9%***	**299.0**	**264.0**	***+13.3%***
Earnings / (loss) per share (€ per share)	0.12	0,13		0.25	0,25	
Net income / (loss) adjusted	164.6	163,7		318.6	320.2	

1 Adjustments refers to one-off, non recurring and restructuring expenses to the amount of €83.5M (€43.8M in 2024). With reference only to EBIT, amortization of intangible assets recognized as a consequence of Business Combinations amounting to €106.7M (€113.7M in 2024).

Consolidated Balance Sheet

€ million	30/06/2026	31/12/2025	30/06/2025
Fixed assets	**9,027.2**	**8,593.1**	**8,571.9**
Net working capital	**524.4**	**(69.9)**	**778.7**
*% of net sales**	*7.7%*	*-1.0%*	*11.4%*
Total net invested capital	**9,551.6**	**8,523.2**	**9,350.6**
Equity	**6,685.0**	**6,456.7**	**5,702.9**
Provisions	**950.7**	**964.5**	**969.0**
Net financial position	**1,915.9**	**1,102.0**	**2,678.7**
Total financing and shareholders' equity	**9,551.6**	**8,523.2**	**9,350.6**
Attributable net equity	***6,396.6***	**6,277.8**	***5,542.2***
Total net financial debt[1]	**2,030.6**	**1,221.7**	**2,784.8**

1, Total net financial debt = net financial position excluding non-current financial receivables and non-current derivative financial instruments
(*) During interim periods net sales refer to the last 12 months

Net Cash Flow

€ million

	2Q 2026	2Q 2025	1H 2026	1H 2025
Adjusted Operating income (EBIT)	280.4	278.5	557.8	558.3
Amortiz. & depreciations (excl. PPA amortiz.)	129.7	115.4	256.7	234.6
Investments in tangible and intangible assets (Capex)	(90.3)	(68.0)	(177.2)	(128.0)
Increase in right of use	(17.3)	(43.3)	(51.6)	(71.6)
Change in working capital/other	(62.9)	55.4	(1,001.8)	(810.3)
Operating Cash Flow	**239.6**	**338.0**	**(416.1)**	**(217.0)**
Financial income/(expenses) paid	(51.4)	(67.6)	(85.7)	(116.7)
Taxes paid	(48.4)	(35.0)	(99.6)	(66.6)
Cash-out for non recurring items and restructuring costs / other	(13.4)	(9.9)	(27.4)	(22.5)
Dividend paid to minorities	(12.3)	(0.4)	(12.3)	(0.4)
Exchange rates difference/other	38.8	(75.0)	95.3	(104.8)
Net Cash Flow before extr. oper. / equity transactions / divid.	**152.9**	**150.1**	**(545.8)**	**(528.0)**
Extraordinary operations	(5.3)	42.9	(11.1)	24.3
Net Cash Flow before dividends, bond convertion & JV Xhusen impact	**147.6**	**193.0**	**(556.9)**	**(503.7)**
Bond Convertion	0.0	0.0	0.0	0.0
JV Xhusen impact	(46.8)	0.0	(257.0)	0.0
Net Cash Flow before dividends	**100.8**	**193.0**	**(813.9)**	**(503.7)**
Dividends paid by Parent	0.0	(249.2)	0.0	(249.2)
Net Cash Flow	**100.8**	**(56.2)**	**(813.9)**	**(752.9)**

-547.1M€ excluding the sale of Dackia Ab in 2Q 2025 (+43.4M€)

Sustainability: delivering on Plan targets

				2023 Actual	2024 Actual	2025 Actual	2030 Targets
Safety first	Towards zero accident at work	**Accident Frequency Index[1]**		1.69	1.41	1.21	<1
Engagement & Retention	leveraging on employees listening and experience	**Global Sustainable engagement Index**		83%	83%	83%	≥80% constantly
NET ZERO @2040 (Scope 1+2+3, SBTi validated)	100% of electricity purchased from the grid is renewable	**CO_2 absolute emissions Scope 1+2[2]**		-45.0% vs 2018	-57.1% vs 2018	-63.3%	-80% vs 2018 CARBON NEUTRALITY
	Primary data available covering >90% of RM suppliers' total emissions	**CO_2 absolute emissions Scope 3[2]**		-25.0% vs 2018	-26.2% vs 2018	-27.5%	-30% vs 2018
Efficiency & Safety	reducing rolling resistance, never compromising on safety	**Volumes A+B (Rolling Resistance and Wet Grip)**		29.8%	34.5%	39.5%	>50%
Bio-based & Recycled	material innovation to increase non-fossil origin: PZERO E[6], our lighthouse on the market:	**Best product available on the market [6]**		55.5%[6]	58.5%[6]	>70[7]	>80%
Freshwater	reducing dependency and preserving water quality	**Specific water withdrawal**	**High water stress areas**	-30.8% vs 2015	-34.6% vs 2015	-43.1%	-45% vs 2015
			All group sites	-45.3% vs 2015	-51.4% vs 2015	-54.3%	-60% vs 2015
Biodiversity	Biodiversity action Plan covering the five IPBES[4] drivers[5]	**% on all Pirelli Industrial sites & track test areas**		-	55%	100%	100%

NET ZERO 2040
SBTi validated

Full Pirelli sustainability plan and targets available on pirelli.com; Full 2025 sustainability related performances will be available in 2025 Pirelli Annual Report, Sustainability Statement section.

1. Frequency Index(FI): ∑(Fatalities + Serious lost time injuries + Lost time injuries) **x 1.000.000/ worked hours . If calculated based on 200.000 hours worked**, **Index 2025 is 0,24,** Index 2024 is 0,28, targets are ~ 0,2 @2025 and <0,2 @2030; 2. Science Based Targets initiative (SBTi) approved; 4, IPBES: Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services – 5 Drivers are: resources exploitation, pollution, invasive species, climate change, land/water/sea use change; 6. PZEROE measure 255/50R20 - IPcode 42871 - thanks to a combination of physical segregation and mass balance approach. Bio-based materials are natural rubber, textile reinforcements, bio-chemicals, bio-resins and lignin, while recycled materials are metallic reinforcements, chemicals and - through mass balance - synthetic rubber, silica and carbon black; 7. IPcode 35837 285/45R22 XL LR ncs 114 Y P-ZERO Summer NCS - thanks to a combination of physical segregation and mass balance approach. Bio-based and recycled content is at least 31,7% and 38,3% respectively. Bio-based materials are natural rubber, textile reinforcements and bio-chemicals, while recycled materials are silica from rice husk ash, reclaimed rubber, recycled steel and – through mass balance – synthetic rubber, carbon black and silica.

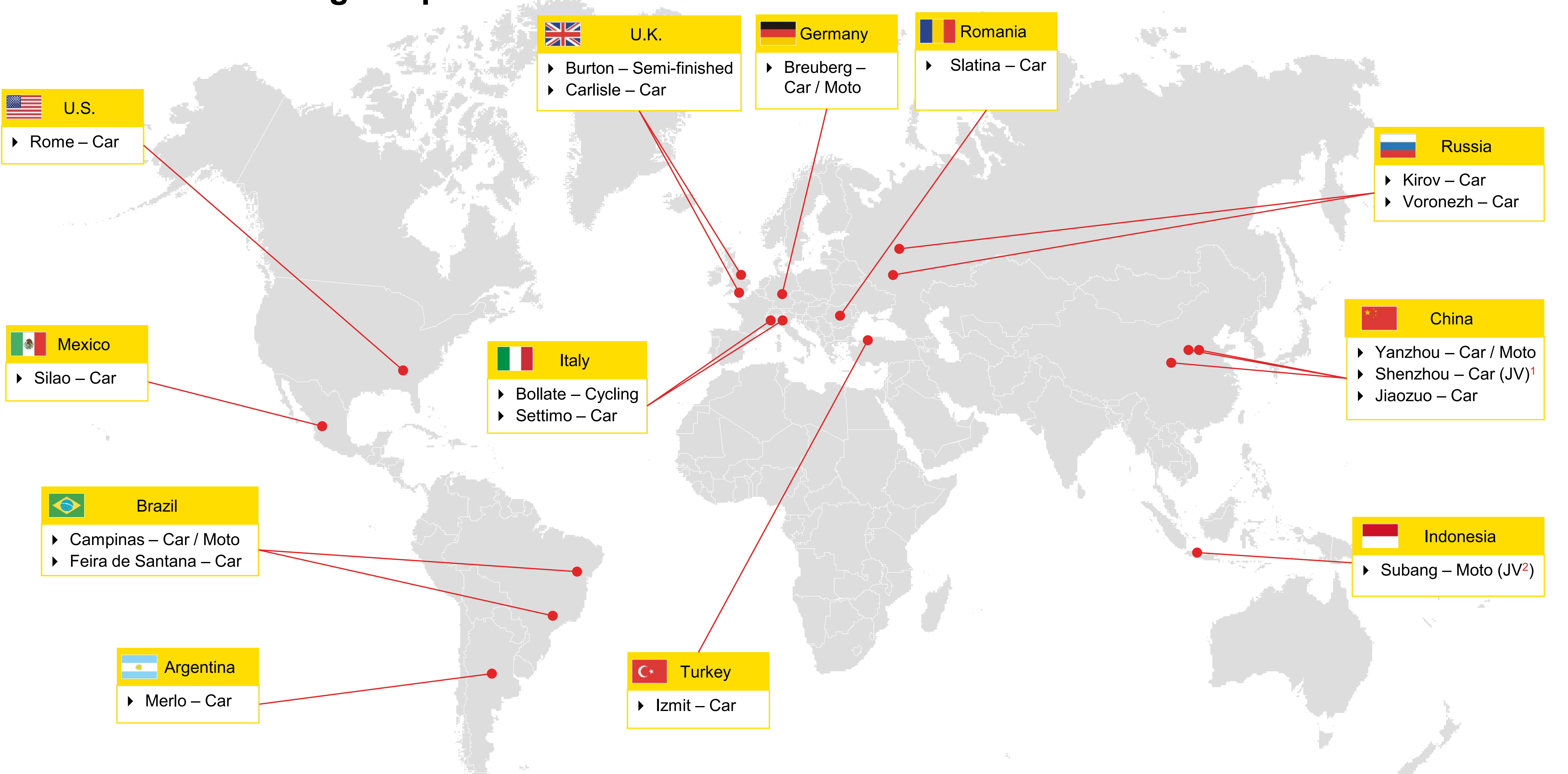
ESG Indices: a globally acknowledged sustainability leadership

status @21/07/2026

	Major rankings	Positioning in the reference sector	Score
Member of Dow Jones Best-in-Class Indices World (a division of S&P Global) Dow Jones Best-in-Class Indices Europe (a division of S&P Global)	**Dow Jones Best-in-Class Indices**	**Top Score Auto Components and Automotive** sector	84
S&P Global Top 1%	**S&P Sustainability Yearbook**	**Top 1% - The only tyre maker**	TOP 1%
Climate CDP A List 2025	**CDP** – Climate List	**A LIST–** Max score	A
Supplier Engagement Leader CDP 2025	**CDP** – Supplier Engagement	**A LIST–** Max score	A
Corporate ESG Performance Prime RATED BY ISS ESG	**ISS** – ESG Corporate Rating	**Prime status - Top score Auto Components**	B+
MSCI	**MSCI** – ESG Ratings		A
SUSTAINALYTICS	**Sustainalytics** – ESG Risk Rating	**Top score Tyre** industry - **Negligible** risk; **2026 ESG Global, Regional, Industry Leader**	7.9
FTSE4Good	**FTSE Russell –** FTSE4Good Index Series	**Top score Tires** subsector	4.5

Source: third party official rankings

Pirelli manufacturing footprint



1. 70% Joint Venture with the Hixih Group 2. 63% Joint Venture with PT Astra Otoparts

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The APIs presented herein are EBIT, EBIT margin, EBITDA, EBITDA margin, net income and net income margin.

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